



Audit and Risk Committee - 2 December 2025

Tuesday, December 2, 2025 at 9:30 AM to 12:30 PM GMT

Agenda

1. Cover page

Presenter: Chair

For awareness

2. Apologies

Presenter: Chair

For discussion

3. Declaration of Interest

Presenter: Chair

For discussion

4. MINUTES OF MEETINGS HELD 2 SEPTEMBER 2025 & 7 OCTOBER 2025 (Annual Review Meeting)

Presenter: Chair

For a decision

4.1. Chairs Assurance Report from meeting on 2 September 2025

Presenter: Chair

For assurance

5. ACTION LOG

Presenter: Chair

For discussion

6. CORPORATE RISK REGISTER

Presenter: Medical Director

For assurance

6.1. Risk Management Group Chairs Assurance Report

Presenter: Head of Patient Safety, Quality and Risk

For assurance

7. RISKS ESCALATED FROM OTHER GOVERNANCE COMMITTEES

Presenter: Chair

For discussion

8. SLT CHAIR'S ASSURANCE REPORT'S

For assurance

9. APPROVAL OF AUDIT AND RISK COMMITTEE CORE DOCUMENTS 2026/27

Presenter: Chair

For a decision

- Terms of Reference
- Workplan 2026/27
- Timetable for Papers

10. PLACE

10.1. No items at this meeting

11. PEOPLE

11.1. No items for this meeting

12. PATIENT SAFETY QUALITY AND EXPERIENCE

12.1. No items for this meeting

13. PERFORMANCE

13.1. Counter Fraud Strategy

Presenter: Head of Finance

For discussion

14. POTENTIAL

14.1. Internal Audit

14.1.1. Internal Audit Progress Update and Recommendations Tracker

Presenter: Director of Performance and Transformation

For awareness

14.1.2. Internal Audit Reports

Presenter: Director of Performance and Transformation

- Information Governance Report
- Payroll

For assurance

14.1.3. Internal Audit Review

Presenter: Chair

For discussion

14.2. External Audit

14.3. Draft External Audit Plan 2026/27

Presenter: External Auditor

For a discussion

14.3.1. External Audit Recommendations

Presenter: Interim Director of Finance

For assurance

15. ITEMS TO BE INCLUDED ON THE CHAIR'S ASSURANCE REPORT

Presenter: Chair

For a decision

16. ANY OTHER COMPETENT BUSINESS

Presenter: Chair

For a decision

17. ITEMS FOR INFORMATION AND NOTING ONLY

Presenter: Chair

17.1. Audit Scotland Reports

Presenter: Medical Director

For awareness

17.2. Reporting Timetable for 2025/26

For awareness

17.3. Record of Attendance 2025/26

For awareness