



## Public Board Meeting

Thursday, February 26, 2026 at 9:30 AM to 12:30 PM  
Papers should be forwarded to the Corporate Governance Team by  
COP 17 February 2026

### Agenda

#### 1. Cover page

Presenter: Chair

For awareness

#### 2. Patient Story - Patient Travel

Presenter: Medical Director

For awareness

#### 3. Welcome and Apologies

Presenter: Chair

For discussion

#### 4. Declarations of Interest

Presenter: Chair

For discussion

#### 5. Minutes of Previous Meeting 11 December 2025

Presenter: Chair

For a decision

#### 6. Matters Arising

Presenter: Chair

For discussion

#### 7. Action Log

Presenter: Chair

For discussion

#### 8. Board Chair and Chief Executive Report to the Board

Presenters: Chair, Chief Executive

For awareness

#### 9. Corporate Risk and Assurance Report

Presenter: Medical Director

For assurance

#### 10. Integrated Performance Report

Presenter: Director of Performance and Transformation

For [assurance](#)

## **11. CHAIRS ASSURANCE REPORTS**

### **11.1. Audit and Risk Committee 2 December 2025**

Presenter: Jason Taylor - Chair of Audit and Risk Committee

For [assurance](#)

### **11.2. Finance and Performance Committee - 17 December 2025 and 28 January 2026**

Presenter: Fiona Mackay - Chair Finance & Performance Committee

For [assurance](#)

### **11.3. Senior Leadership Team - 12 January and 13 February 2026**

Presenter: Chief Executive - Chair of Senior Leadership Team

For [assurance](#)

### **11.4. Joint Clinical and Care Governance Committee 4 February 2026**

Presenter: Rona Gold - Chair of Joint Clinical and Care Governance Committee

For [assurance](#)

### **11.5. Staff Governance Committee - 12 February 2026**

Presenter: Joanna Kenny - Chair of Staff Governance Committee

For [assurance](#)

### **11.6. Area Clinical Forum - 12 December 2025**

Presenter: Dr Kirsty Cole, Chair of the Area Clinical Forum

For [assurance](#)

### **11.7. Area Partnership Forum - 3 February 2026**

Presenter: Ryan McLaughlin - Employee Director

For [assurance](#)

## **12. STRATEGIC OBJECTIVE - PLACE**

### **12.1. Integration Joint Board (IJB) key items, decisions and financial update**

Presenter: Chief Officer - IJB

For [assurance](#)

### **12.2. Community Planning Partnership Update**

Presenter: Chief Officer IJB

For [assurance](#)

### **12.3. Public Sector Reform Update**

Presenter: Chief Officer IJB

For [awareness](#)

### **12.4. Sub-national regional planning update**

Presenter: Director of Performance and Transformation

For [discussion](#)

### **13. STRATEGIC OBJECTIVE - PEOPLE**

#### **13.1. Agenda for change Reform - Reduced Working Week Implementation**

Presenter: Director of People and Culture

For [assurance](#)

#### **13.2. Equalities Outcome Report Update**

Presenters: Director of Public Health, Director of People and Culture

For [assurance](#)

### **14. STRATEGIC OBJECTIVE - PATIENT SAFETY, QUALITY AND EXPERIENCE**

#### **14.1. MRI Business Case**

Presenter: Medical Director

For a [decision](#)

#### **14.2. Healthcare Associated Infection Reporting Template (HIART) Report**

Presenter: Director of Nursing, Midwifery, AHP and Chief Officer Acute

For [assurance](#)

#### **14.3. Quality and Experience Quarter 2 update**

Presenter: Medical Director

For [awareness](#)

### **15. STRATEGIC OBJECTIVE - PERFORMANCE**

#### **15.1. Month 10 Finance & Improving Together (efficiency programme) progress report**

Presenter: Interim Director of Finance

For [discussion](#)

#### **15.2. Draft Financial Plan 2026/27**

For [assurance](#)

#### **15.3. Year 2 Corporate Strategy - Quarter 3 Report**

Presenter: Interim CEO

For [assurance](#)

### **16. STRATEGIC OBJECTIVE – POTENTIAL**

### **17. ANY OTHER COMPETENT BUSINESS**

### **18. MINUTES FROM GOVERNANCE COMMITTEE MEETINGS**

#### **18.1. Audit and Risk Committee 2 December 2025**

Presenter: Chair

For [assurance](#)

#### **18.2. Area Clinical Forum - 8 October 2025**

Presenter: Chair

For [assurance](#)

#### **18.3. Area Partnership Forum 8 October 2025**

Presenter: Chair

For assurance

**18.4. Finance and Performance Committee - 17 December 2025**

Presenter: Chair

For assurance

**18.5. Joint Clinical Care Governance Committee 1 October 2025**

Presenter: Chair

For assurance

**18.6. Staff Governance Committee 3 December 2026**

Presenter: Chair

For assurance

**19. ITEMS FOR INFORMATION**

Presenter: Chair

For awareness

**19.1. Board Meeting Schedule 2025/26**

Presenter: Chair

For awareness

**19.2. Attendance Record 2025/26**

Presenter: Chair

For awareness