



Public Board Meeting - 28 August 2025

Thursday, August 28, 2025, at 9:30 AM to 12:30 PM

Agenda

1. Cover page

For awareness

2. Patient Story

Presenter: Director of People and Culture

For awareness

3. Welcome and Apologies

Presenter: Chair

To welcome members and receive apologies

4. Declarations of Interest

Presenter: Chair

For discussion

5. Minutes of Previous Meeting 26 June 2025

Presenter: Chair

For a decision

6. Matters Arising

Presenter: Chair

For discussion

7. Action Log

Presenter: Chair

For discussion

8. Board Chair and Chief Executive Report to the Board

Presenters: Chair, Chief Executive

For awareness

9. CHAIRS ASSURANCE REPORTS

9.1. Joint Clinical and Care Governance Committee - 3 July 2025

Presenter: Rona Gold - Chair of Joint Clinical and Care Governance Committee

For discussion and assurance

9.2. Finance and Performance Committee - 31 July 2025

Presenter: Davie Campbell - Vice Chair Finance & Performance Committee

For discussion and assurance

9.2.1. Financial Escalation Board Chair's Assurance Reports June, July and August 2025

Presenter: Chair

For awareness

9.3. Audit and Risk Committee - 26 June 2025

Presenter: Jason Taylor, Chair of Audit and Risk Committee

For discussion and assurance

9.4. Senior Leadership Team - July and August 2025

Presenter: Chief Executive - Chair of Senior Leadership Team

For discussion and assurance

9.5. Area Clinical Forum

Presenter: Kirsty Cole, Chair of the Area Clinical Forum

To discuss the key items discussed at the Committee

9.6. Staff Governance Committee - 13 August 2025

Presenter: Joanna Kenny - Chair of Staff Governance Committee

For discussion and assurance

10. Corporate Risk Register

Presenter: Medical Director

For discussion and assurance,

11. Integrated Performance Report (IPR) - August 2025

Presenter: Director of Performance, Transformation and Deputy CEO

For discussion and assurance

12. STRATEGIC OBJECTIVE - PLACE

12.1. Integration Joint Board 2 July 2025 Key Messages

Presenter: Chief Officer - IJB

For awareness

12.2. Community Planning Partnership Key Messages

Presenter: Chief Officer - IJB

For awareness

13. STRATEGIC OBJECTIVE - PEOPLE

13.1. External Review - culture governance and senior leadership - August 2025 progress update

Presenter: Chief Executive

For assurance

13.2. Behavioural Standards Framework - Defining the culture we want

Presenter: Director of People and Culture

For a decision

13.3. 12-month review of themes from Board walkarounds and next steps

Presenters: Chief Executive, Chair

For [discussion](#)

14. STRATEGIC OBJECTIVE - PATIENT SAFETY, QUALITY AND EXPERIENCE

14.1. Clinical Services Review Implementation Plan

Presenters: Medical Director, EDoNMAHP, Chief Officer - IJB

For [assurance](#)

14.2. Healthcare Associated Infection Reporting Template (HIART) Report

Presenter: Director of Nursing, Midwifery, AHP and Chief Officer Acute

For [assurance](#)

14.3. Safe Delivery of Care inspection programme 2025/2026 - what this means for NHS Orkney

Presenter: EDoNMAHP

For [awareness](#)

14.4. Patient Experience Framework 2025/26

Presenter: Director of People and Culture

For a [decision](#)

14.5. Duty of Candour and Significant Adverse Events Annual Report 2024/25

Presenter: Medical Director

For [assurance](#)

14.6. NHS Orkney Patient Feedback (Complaints) Annual Report - 2024-25

Presenter: Medical Director

For [assurance](#)

14.7. Infection Prevention Annual Report 2024/25

Presenter: EDoNMAHP

For a [decision](#)

15. STRATEGIC OBJECTIVE - PERFORMANCE

15.1. Corporate Strategy 2025/26 Delivery Plan and Quarter 1 update

Presenter: Chief Executive

For a [decision](#)

15.2. Operational Improvement Plan Progress Update

Presenter: Director of Performance and Transformation

For [discussion](#)

15.3. Annual Delivery Plan 2025/26

Presenter: Director of Performance, Transformation (Deputy CEO)

For a [decision](#)

15.4. NHS Renewal – Urgent and Unscheduled Care Funding 2025/26

Presenter: EDoNMAHP

For a [decision](#)

15.5. Planned Care - 52-week waits update

Guest: Director of Performance, Transformation and Deputy CEO

For [assurance](#)

15.6. Financial Performance Report August 2025/26

Presenter: Interim Director of Finance

For [assurance](#)

15.7. Improving Together (efficiency) Programme Update - August 2025

Presenter: Director of Performance, Transformation Deputy CEO

For [assurance](#)

16. STRATEGIC OBJECTIVE – POTENTIAL - No papers to be presented

17. ANY OTHER COMPETENT BUSINESS

18. MINUTES FROM GOVERNANCE COMMITTEE MEETINGS

19. Audit and Risk Committee 6 May and 26 June 2025

For [awareness](#)

20. Finance and Performance 31 July 2025

For [awareness](#)

21. Staff Governance Committee 15 May and 13 August 2025

For [awareness](#)

22. Area Clinical Forum 1 August 2025

For [awareness](#)

23. ITEMS FOR INFORMATION

Presenter: Chair

23.1. Board Meeting Schedule 2025/26

For [awareness](#)

23.2. Attendance Record 2025/26

For [awareness](#)