



Audit and Risk Committee - 3 March 2026

Tuesday, March 3, 2026 at 9:30 AM to 12:30 PM GMT

Agenda

1. Cover page

Presenter: Chair

For awareness

2. Apologies

Presenter: Chair

For discussion

3. Declarations of Interest

Presenter: Chair

For discussion

4. Minute of meeting held on 2 December 2025

Presenter: Chair

For a decision

4.1. Chairs Assurance Report from meeting on 2 December 2025

Presenter: Chair

For assurance

5. Action Log

Presenter: Chair

For assurance

6. Corporate Risk and Assurance Report

Presenter: Medical Director

For assurance

6.1. Risk Management Group Chairs Assurance Report

Presenter: Head of Patient Safety, Quality and Risk

For assurance

7. Board Risk Appetite Statement

Presenter: Medical Director

For a decision

8. PLACE

9. PATIENT SAFETY, QUALITY AND EXPERIENCE

9.1. Morbidity and Mortality Meetings Lessons Learned

Presenter: Medical Director

For [assurance](#)

10. Governance Committee Workplans 2026/27

Presenter: Chair

For a [assurance](#)

10.1. Joint Clinical and Care Governance Committee, Finance and Performance Committee, Remuneration Committee, Staff Governance Committee Workplans 2026/27

Presenter: Chair

For a [decision](#)

11. PERFORMANCE

11.1. Annual Accounts – Key Estimates and Judgements Report

Presenter: Interim Director of Finance

For [assurance](#)

11.2. Code of Corporate Governance for Recommendation of Board approval

Presenter: Head of Corporate Governance

For a [decision](#)

11.3. Standard Financial Instructions Waiver Report

Presenter: Procurement Manager

For [discussion](#)

11.4. Counter Fraud Services (CFS) Quarter 3 Report

Presenter: Senior Financial Accountant

For [assurance](#)

12. POTENTIAL

12.1. Internal Audit

12.1.1. Internal Audit progress report and tracker

Presenters: Internal Auditor, Director of Performance and Transformation

For [assurance](#)

12.1.2. Internal Audit Reports - TBC

12.2. External Audit

12.3. External Audit Recommendations

Presenter: External Auditor

For [assurance](#)

12.3.1. Draft External Annual Audit Plan 2026/27

Presenter: External Auditors

13. PLACE

13.1. No items for presentation to Audit and Risk Committee

14. Items to be included on the Chairs Assurance Report

Presenter: All

For a decision

15. Any Other Competent Business

Presenter: All

16. Items for Information and Noting Only

16.1. National Audit Reports

Presenter: Chair

For assurance

16.2. Record of Attendance 2025/26

Presenter: Chair

For awareness

16.3. Reporting Timetable for 2026/27

For awareness